

**REVERE HIGH SCHOOL**

Revere, MA



**OPM Monthly Project Update Report**

September 2024

FS	SD	<b>DD</b>	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
----	----	-----------	----	---------	--------------	----------	------

## I. EXECUTIVE SUMMARY

The project team formally commenced with the Design Development phase on June 3. There are no issues to note related to schedule or budget: as of the issuance of this report both are being maintained with no changes. Internal project activities are focused upon the advancement of site design (with respect to stormwater and permitting planning), submission of the Expanded Environmental Notification Form submission to MEPA, production of design updates for the School Building Committee, production and event planning for two Community Forums, site logistics planning for 2025 Phase 1 site demolition and prep, and general advancement of the building design.

## II. TASKS COMPLETED THROUGH SEPTEMBER 2024

The following tasks were completed in the month of September 2024:

- 09/03/24 Bi-weekly site utilities, drainage and stormwater coordination meeting
- 09/04/24 Internal permitting and civil engineering coordination meeting
- 09/10/24 Internal consultant team coordination and permitting/MEPA submission prep
- 09/13/24 Financial Working Group Meeting
- 09/16/24 Deadline to submit MEPA Expanded ENF submission
- 09/17/24 Bi-weekly site utilities, drainage and stormwater coordination meeting
- 09/17/24 Meeting w/ City Planning and MBTA regarding potential Commuter Rail station feasibility study
- 09/18/24 Internal permitting and civil engineering coordination meeting
- 09/18/24 School Building Committee update
- 09/24/24 Internal bi-weekly consultant team coordination meeting
- 09/25/24 Community Update Public Forum DD#1
- 09/26/24 City capital projects working group meeting
- 09/26/24 Site/Campus/Athletics working group meeting

### III. TASKS PLANNED FOR OCTOBER 2024

The following tasks are planned for the month of October 2024:

- 10/01/24 Bi-weekly site utilities, drainage and stormwater coordination meeting
- 10/02/24 Internal consultant team coordination and permitting/MEPA
- 10/03/24 Focus Group Meeting: Lockers
- 10/07/24 MEPA Scoping Session Internal Prep
- 10/08/24 Internal bi-weekly consultant team coordination meeting
- 10/08/24 MEPA Scoping Session Meeting
- 10/09/24 MEPA Scoping Session Site Visit
- 10/09/24 User Group Meetings
- 10/15/24 Bi-weekly site utilities, drainage and stormwater coordination meeting
- 10/16/24 Internal permitting and civil engineering coordination meeting
- 10/16/24 User Group Meetings
- 10/17/24 User Group Meetings
- 10/22/24 Design Working Group Meeting
- 10/22/24 Internal bi-weekly consultant team coordination meeting
- 10/23/24 Community Update Public Forum DD#2
- 10/25/24 Finance Working Group Meeting
- 10/30/24 School Building Committee Update

### IV. PROJECT BUDGET OVERVIEW

Services related to the \$4.3m Feasibility Study are complete. As noted in School Building Committee meetings, there is an uncommitted value of \$204,228 remaining in the Feasibility. These values can be seen in the upper grey highlighted cell on the attached project budget summary.

Invoices for September work will be submitted and approved in October. Expenditures against the \$493,217,901 post-Feasibility project budget totaled \$1,364,576.62 in September and are being compiled for October submission.

The project team is aware of the target local budget share and will endeavor to identify concepts and opportunities to achieve that budget as the Design Development phase continues. Final Design Development estimating is scheduled to commence in December of this year, and any Value Engineering options that may be required to achieve the target Revere local budget share will be presented to the School Building Committee in January 2025.

Refer to Attachment A - Total Project Budget Status Report dated September 30, 2024. Please note that the values in budget column D (Committed Costs) reflect the total values of the current Leftfield, Perkins Eastman and Consigli contracts for professional services to support the project. All other post-Feasibility Study budget values have no commitments against them. As items arise for unused budget lines, the School Building Committee will be presented these new commitments for approval and the values will appear in the Committed Costs column.

## V. PROJECT SCHEDULE OVERVIEW

The attached Project Schedule is divided into a graphic summary of the Design Development through bid and construction commencement phases, and a gantt chart detailed schedule of the entire project through closeout. As of the issuance of this report, the project is on schedule and there are no known issues. The most significant risk associated with the schedule is completion of the environmental permitting aspect of the project, and as meetings with local and state authorities progress as the Design Development phase moves forward, any potential changes to the schedule will be highlighted in this report and reviewed with the School Building Committee. Please see section VII Current Project Activities for the current status of environmental permitting.

Refer to Attachment B Project Schedule summary, dated September 30, 2024.

## VI. CONTRACT AMENDMENTS/BUDGET TRANSFERS

Amendments to the consultant contracts for LeftField (Owner's Project Manager), Perkins Eastman (Designer) and Consigli (Construction Manager) were approved by the School Building Committee on May 29, 2024 and were executed by the City, along with the MSBA Project Scope and Budget Agreement on May 24 and July 24, 2024.

At the October School Building Committee meeting, a Consigli contract amendment will be presented to authorize installation of a site fence along the front side of the property. Subsequent fencing on the sides and rear of the site will be installed at a later date. The value for the initial fence work will be awarded against the construction budget value.

## VII. CURRENT PROJECT ACTIVITIES

### Environmental Permitting and Design Development

Tasks related to the environmental design and permitting have been underway since the final months of the Feasibility Study. Bi-weekly meetings between City engineers, School facilities, the design team and OPM commenced in June and will continue for the duration

of the Design Development phase. These meetings focus on the related tasks of advancing the design of site utilities, drainage, stormwater mitigation and set the stage for pending permitting tasks at the local and state levels.

The Project team submitted all required information for the Expanded Environmental Notification Form ("ENF") to MEPA on September 16<sup>th</sup>, which includes a Phase 1 Site Demolition waiver request. In the early weeks of October, the team has had follow-up meetings with MEPA including a scoping session on October 8<sup>th</sup> and a site visit on October 9<sup>th</sup>. Based on the request for supplemental information from MEPA, it is anticipated that the comment and review window for the ENF and Phase 1 waiver will be extended through the last weeks of October and that approval will follow by +/- Thanksgiving in November. MEPA's request for additional information includes a more detailed history of how the City considered multiple host sites for the Project, and an expanded description of the environmental benefits to granting a Phase 1 site prep waiver. It was agreed that securing information from the Phase 2 Environmental Site Assessment would assist in answering these requests, and that work is planned for the middle weeks of October. Despite this first MEPA submission requiring an extension to provide the requested information, the schedule of subsequent MEPA submissions planned for 2025 will remain unaffected. After approval of the ENF and Phase 1 Site Waiver, the Team will issue a Notice of Intent (NOI) to the Revere Conservation Commission and attending meetings to secure permits prior to the planned site demolition phase between May and August of 2025. The following stages on MEPA and Local approval towards full site construction permits will continue through Fall 2025. Additional detail will follow as the team progresses through this complex process.

### Design Development

Perkins Eastman continues leading the design team through the Design Development phase including floor plan and massing development. Updates are being reviewed with the Team, the Design Working Group and the School Building Committee. A detailed series of User Group meetings are planned for October to cover various areas of the building and staff groups.

## VIII. ATTACHMENTS

Attachment A	Total Project Budget Status Report, dated September 30, 2024
Attachment B	Graphic Schedule Summary Through Bidding & Construction Commencement
Attachment C	Total Project Schedule

District Name	Revere	MSBA ID	201802480505
School Name	Revere High	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Dr. Dianne Kelly
Project Director	James Riefstahl	Total Project Budget (ProPay)	\$2,000,000
Designer Firm Name	Perkins Eastman/DPC	Encumbered (Reporting Period)	\$0
Principal	Lawrence Bradford Perkins	Encumbered (to Date)	\$55,763,428
General Contractor Firm Name	Consigli Construction Company, Inc.	Total Project Invoices Received (to Date)	\$9,492,560
General Contractor Contact Name	James D Hervol	Project Completion Percentage	2%

**OPM Leftfield, LLC**

**Progress Report as of Date 9/30/2024**

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$400,000	Total Contract Amount	\$14,034,467
Contract Amendments (to Date)	6	Invoices Paid (to Date)	\$1,534,533
Value of Contract Amendments (to Date)	\$13,634,467	Invoices Received (Reporting Period)	\$236,224
Total Contract Amount	\$14,034,467	Contract Amount Remaining	\$12,263,710
Contract Amendments as Percentage of Original Contract Amount	3,408.6%		
OPM Activities (Reporting Period)	?09/03/24 Bi-weekly site utilities, drainage and stormwater coordination meeting ?09/04/24 Internal permitting and civil engineering coordination meeting ?09/10/24 Internal consultant team coordination and permitting/MEPA submission prep ?09/13/24 Financial Working Group Meeting ?09/16/24 Deadline to submit MEPA Expanded ENF submission ?09/17/24 Bi-weekly site utilities, drainage and stormwater coordination meeting ?09/18/24 Internal permitting and civil engineering coordination meeting ?09/18/24 School Building Committee update ?09/24/24 Internal bi-weekly consultant team coordination meeting ?09/25/24 IT/Fiber Service/Building Technology working group meeting ?09/25/24 Community Update Public Forum DD#1 ?09/26/24 City capital projects working group meeting ?09/26/24 Site/Campus/Athletics working group meeting		
Project Budget Status	Reference the attached Total Project Budget report and Cash Flow charts dated September 30, 2024.		
MSBA Closeout Status			
Potential Issues	None at this time.		

**DESIGNER Perkins Eastman/DPC**

**Progress Report as of Date 9/30/2024**

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$1,470,450	Total Contract Amount	\$40,809,922
Contract Amendments (to Date)	3	Invoices Paid (to Date)	\$6,079,679
Value of Contract Amendments (to Date)	\$39,339,472	Invoices Received (Reporting Period)	\$1,101,353
Total Contract Amount	\$40,809,922	Contract Amount Remaining	\$33,628,890
Contract Amendments as Percentage of Original Contract Amount	2,675.3%		
<u>MBE/WBE</u>		<u>Workforce Participation</u>	
MBE Percentage	5.3%	Total Hours	309
MBE Actual	13.0%	Minority Hours	136
WBE Percentage	10.3%	Minority Percentage	15.3%
WBE Actual	35.4%	Minority Workforce Participation	44.0%
		Female Hours	173
		Female Percentage	6.9%
		Female Workforce Participation	56.0%

**RFIs and Submittals**

RFIs Issued (Reporting Period)	0
Total RFIs Issued (to Date)	0
Remaining Open RFIs – Past 30 Days	
Notes	
Remaining Open RFIs – Past 60 Days	
Notes	
Remaining Open RFIs – Past 90 Days	
Notes	
Submittals Received (Reporting Period)	0
Total Submittals Received (to Date)	0
Submittals Reviewed (Reporting Period)	0
Total Submittals Reviewed (to Date)	0
Comments (Remaining Open Submittals)	

Phase	Design Development	Phase Scheduled Completion Date	12/31/2024
	?09/03/24 Bi-weekly site utilities, drainage and stormwater coordination meeting ?09/04/24 Internal permitting and civil engineering coordination meeting ?09/10/24 Internal consultant team coordination and permitting/MEPA submission prep ?09/13/24 Financial Working Group Meeting ?09/16/24 Deadline to submit MEPA Expanded ENF submission ?09/17/24 Bi-weekly site utilities, drainage and stormwater coordination meeting ?09/18/24 Internal permitting and civil engineering coordination meeting ?09/18/24 School Building Committee update ?09/24/24 Internal bi-weekly consultant team coordination meeting ?09/25/24 IT/Fiber Service/Building Technology working group meeting ?09/25/24 Community Update Public Forum DD#1 ?09/26/24 City capital projects working group meeting ?09/26/24 Site/Campus/Athletics working group meeting		
Designer Activities (Reporting Period)			
30 Day Look Ahead			
Commissioning Consultant			
Commissioning Consultant Status	No assignment yet.		

**GENERAL CONTRACTOR Consigli Construction Company, Inc.**

Progress Report as of Date 9/30/2024

**Contract Summary**

Original Contract Amount (including CM-At-Risk Amendments)	\$905,904
Change Orders (to Date)	0
Value of Change Orders (to Date)	\$0
Total Contract Amount	\$905,904
Procurement Type	CM-at-Risk
Change Orders as Percentage of Original Contract Amount	0.0%
Pending Change Orders	\$0
Change Order Status	

**Payment Summary**

Total Contract Amount	\$905,904
Invoices Paid (to Date)	\$500,904
Invoices Received (Reporting Period)	\$27,000
Contract Amount Remaining	\$378,000

**MBE/WBE**

MBE Percentage
MBE Actual
WBE Percentage
WBE Actual

**Workforce Participation**

Total Hours
Minority Hours
Minority Percentage
Minority Workforce Participation
Female Hours
Female Percentage
Female Workforce Participation

**Schedule Assessment**

Notice to Proceed Date

Physical Progress

Substantial Completion Date (Reported)

Substantial Completion Date (Contract)

Substantial Completion Date (Certificate)

Construction Progress (Reporting Period)

30 Day Look Ahead

Overall Schedule Assessment

Problems Identified (Schedule or Construction)

Quality Control

Safety Compliance

Number of Claims (to Date)

Value of Claims (to Date)

Comments

Recorded Manpower (Reporting Period)

Contractor Closeout Status

**Certification**

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Linda E. Liporto

Print Name



Signature

October 12, 2024

Date



## Revere High School Project - BUDGET TRACKING

MSBA ID: 201802480505

Revere High School - Design Development  
 Project Director / Manager: Lynn Stapleton / Brian Dakin / Linda Liporto

Period Ending **9/30/2024**  
 MSBA Reimbursement Package **14**  
 Includes GC/CM Requisition **Precon #21**

Proposed Budget



	PFA Budget		Committed				Remaining	% Complete	Exposure / CTC	Anticipated	Variance	
	Budget Changes	Rev. PFA Budget	Costs	Expended	Unspent	Budget	(Against Committd)	(Beyond Committed)	C @ C	(Under) / Over		
	[A]	[B]	[C]	[D]	[E]	[F]=[D]-[E]	[G]=[C]-[D]	[H]=[E]/[J]	[I]	[J]=[D]+[I]	[K]=[C]-[J]	
<b>0000 0000 FEASIBILITY STUDY AGREEMENT</b>	<b>\$2,000,000</b>	<b>\$2,300,000</b>	<b>\$4,300,000</b>	<b>\$4,095,772</b>	<b>\$4,004,554</b>	<b>\$91,218</b>	<b>\$204,228</b>			<b>\$0</b>	<b>\$4,095,772</b>	<b>(\$204,228)</b>
0001 0000 OPM Feasibility Study	\$525,000	\$300,861	\$825,861	\$825,861	\$825,861	\$0	\$0	100%	\$0	\$825,861	\$0	\$0
0002 0000 A&E Feasibility Study	\$775,000	\$2,025,750	\$2,800,750	\$2,800,750	\$2,772,921	\$27,829	\$130	99%	\$0	\$2,800,750	\$0	\$0
0003 0000 Environmental & Site - Feasibility Study	\$650,000	(\$249,159)	\$400,841	\$399,704	\$399,437	\$267	\$137	100%	\$0	\$399,704	\$0	(\$1,137)
0004 0000 Other - Feasibility Study	\$50,000	\$222,548	\$272,548	\$69,457	\$6,335	\$63,122	\$203,091	9%	\$0	\$69,457	\$0	(\$203,091)
<b>0100 0000 ADMINISTRATION</b>	<b>\$13,208,606</b>	<b>\$0</b>	<b>\$13,208,606</b>	<b>\$13,208,606</b>	<b>\$944,896</b>	<b>\$12,263,710</b>	<b>\$0</b>			<b>\$0</b>	<b>\$13,208,606</b>	<b>\$0</b>
0101 0000 Legal Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0
0102 0000 Owner's Project Manager Basic Services												
0102 0400 Design Development	\$1,889,791	\$0	\$1,889,791	\$1,889,791	\$944,896	\$944,895	\$0	50%	\$0	\$1,889,791	\$0	\$0
0102 0500 Construction Contract Docs	\$3,779,582	\$0	\$3,779,582	\$3,779,582	\$0	\$3,779,582	\$0	0%	\$0	\$3,779,582	\$0	\$0
0102 0600 Bidding	\$314,965	\$0	\$314,965	\$314,965	\$0	\$314,965	\$0	0%	\$0	\$314,965	\$0	\$0
0102 0700 Construction Contract Administration	\$6,299,303	\$0	\$6,299,303	\$6,299,303	\$0	\$6,299,303	\$0	0%	\$0	\$6,299,303	\$0	\$0
0102 0800 Closeout	\$314,965	\$0	\$314,965	\$314,965	\$0	\$314,965	\$0	0%	\$0	\$314,965	\$0	\$0
0102 0900 Extra Services	\$150,000	\$0	\$150,000	\$150,000	\$0	\$150,000	\$0	0%	\$0	\$150,000	\$0	\$0
0102 1000 Reimbursable & Other Services	\$25,000	\$0	\$25,000	\$25,000	\$0	\$25,000	\$0	0%	\$0	\$25,000	\$0	\$0
0102 1100 Cost Estimating	\$150,000	\$0	\$150,000	\$150,000	\$0	\$150,000	\$0	0%	\$0	\$150,000	\$0	\$0
0103 0000 Advertising	\$60,000	\$0	\$60,000	\$60,000	\$0	\$60,000	\$0	0%	\$0	\$60,000	\$0	\$0
0104 0000 Permitting Fees	\$100,000	\$0	\$100,000	\$100,000	\$0	\$100,000	\$0	0%	\$0	\$100,000	\$0	\$0
0199 0000 Other Administrative Costs	\$125,000	\$0	\$125,000	\$125,000	\$0	\$125,000	\$0	0%	\$0	\$125,000	\$0	\$0
<b>0200 0000 ARCHITECTURE &amp; ENGINEERING</b>	<b>\$37,946,050</b>	<b>\$0</b>	<b>\$37,946,050</b>	<b>\$37,946,050</b>	<b>\$4,408,111</b>	<b>\$33,537,940</b>	<b>\$0</b>			<b>\$0</b>	<b>\$37,946,050</b>	<b>\$0</b>
0201 0000 Basic Services												
0201 0400 Design Development	\$8,810,820	\$0	\$8,810,820	\$8,810,820	\$4,405,411	\$4,405,410	\$0	50%	\$0	\$8,810,820	\$0	\$0
0201 0500 Construction Contract Documents	\$11,012,230	\$0	\$11,012,230	\$11,012,230	\$0	\$11,012,230	\$0	0%	\$0	\$11,012,230	\$0	\$0
0201 0600 Bidding	\$1,100,000	\$0	\$1,100,000	\$1,100,000	\$0	\$1,100,000	\$0	0%	\$0	\$1,100,000	\$0	\$0
0201 0700 Construction Contract Administration	\$15,400,000	\$0	\$15,400,000	\$15,400,000	\$0	\$15,400,000	\$0	0%	\$0	\$15,400,000	\$0	\$0
0201 0800 Closeout	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000	\$0	0%	\$0	\$400,000	\$0	\$0
0203 0000 Reimbursable and Other Services												
0203 9900 Other Reimbursable Costs	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000	\$0	0%	\$0	\$400,000	\$0	\$0
0204 0000 Sub-Consultants												
0204 0200 Hazardous Materials	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000	\$0	0%	\$0	\$200,000	\$0	\$0
0204 0300 GeoTechnical & Geo-Environmental	\$60,000	\$0	\$60,000	\$60,000	\$0	\$60,000	\$0	0%	\$0	\$60,000	\$0	\$0
0204 0400 Site Survey	\$20,000	\$0	\$20,000	\$20,000	\$2,700	\$17,300	\$0	14%	\$0	\$20,000	\$0	\$0
0204 0500 Wetlands	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000	\$0	0%	\$0	\$200,000	\$0	\$0
0204 1200 Traffic Studies	\$343,000	\$0	\$343,000	\$343,000	\$0	\$343,000	\$0	0%	\$0	\$343,000	\$0	\$0
<b>0500 0000 CONSTRUCTION CONTRACT</b>	<b>\$412,522,902</b>	<b>\$0</b>	<b>\$412,522,902</b>	<b>\$513,000</b>	<b>\$135,000</b>	<b>\$378,000</b>	<b>\$3,048</b>			<b>\$412,006,854</b>	<b>\$412,519,854</b>	<b>(\$3,048)</b>
0501 0000 Pre-Construction Services	\$516,048	\$0	\$516,048	\$513,000	\$135,000	\$378,000	\$3,048	26%	\$0	\$513,000	\$0	(\$3,048)
0502 0000 Construction	\$412,006,854	\$0	\$412,006,854									
0506 0000 Alternates	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0	\$0
0508 0000 Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0	\$0
<b>0600 0000 MISCELLANEOUS PROJECT COSTS</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>			<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>
0601 0000 Utility Company Fees	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$300,000			\$300,000	\$300,000	\$0
0602 0000 Testing Services	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$400,000			\$400,000	\$400,000	\$0
0603 0000 Swing Space/Modulars	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0	\$0
0699 0000 Other Project Costs	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$400,000			\$400,000	\$400,000	\$0
<b>0700 0000 FURNISHINGS &amp; EQUIPMENT</b>	<b>\$7,840,000</b>	<b>\$0</b>	<b>\$7,840,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,840,000</b>			<b>\$7,840,000</b>	<b>\$7,840,000</b>	<b>\$0</b>
0701 0000 Furnishings & Equipment (FF+E)	\$4,410,000	\$0	\$4,410,000	\$0	\$0	\$0	\$4,410,000			\$4,410,000	\$4,410,000	\$0
0703 0000 Technology	\$3,430,000	\$0	\$3,430,000	\$0	\$0	\$0	\$3,430,000			\$3,430,000	\$3,430,000	\$0
<b>0800 0000 OWNER'S CONTINGENCY</b>	<b>\$20,600,342</b>	<b>\$0</b>	<b>\$20,600,342</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,600,342</b>			<b>\$20,600,342</b>	<b>\$20,600,342</b>	<b>\$0</b>
0801 0000 Owner's Contingency (soft)	\$2,060,034	\$0	\$2,060,034	\$0	\$0	\$0	\$2,060,034			\$2,060,034	\$2,060,034	\$0
0507 0000 Owner's Construction Contingency (hard)	\$18,540,308	\$0	\$18,540,308	\$0	\$0	\$0	\$18,540,308			\$18,540,308	\$18,540,308	\$0
<b>PROJECT TOTALS</b>	<b>\$495,217,901</b>	<b>\$2,300,000</b>	<b>\$497,517,901</b>	<b>\$55,763,428</b>	<b>\$9,492,560</b>	<b>\$46,270,868</b>	<b>\$29,747,618</b>	<b>\$0</b>		<b>\$441,547,196</b>	<b>\$497,310,624</b>	<b>(\$207,276)</b>



## REVERE HIGH SCHOOL - Preliminary Project Schedule

September 30, 2024

ID	Task Name	Start	Finish	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
1	<b>Board Authorization</b>	<b>Wed 4/15/20</b>	<b>Wed 4/15/20</b>	◆ Board Authorization																		
2	MSBA Invitation to Conduct a Feasibility Study	Wed 4/15/20	Wed 4/15/20	◆ MSBA Invitation to Conduct a Feasibility Study																		
3	<b>OPM Selection</b>	<b>Wed 7/15/20</b>	<b>Thu 10/22/20</b>	▣ OPM Selection																		
4	OPM RFS	Wed 7/15/20	Wed 7/29/20	OPM RFS																		
5	OPM Proposal Review and Interview	Wed 7/29/20	Mon 10/5/20	■ OPM Proposal Review and Interview																		
6	Execute OPM Contract	Wed 10/21/20	Thu 10/22/20	Execute OPM Contract																		
7	<b>Designer Selection</b>	<b>Thu 11/5/20</b>	<b>Fri 2/26/21</b>	⊗ Designer Selection																		
8	Develop Designer RFS	Thu 11/5/20	Wed 11/18/20	Develop Designer RFS																		
9	Advertise/Issue RFS/Receive & Review Designer Proposals	Wed 11/18/20	Fri 12/18/20	▾ Advertise/Issue RFS/Receive & Review Designer Proposals																		
10	Submit Designer Review Matrix to MSBA and SBC	Fri 12/18/20	Fri 12/18/20	◆ Submit Designer Review Matrix to MSBA and SBC																		
11	Designer Presentation to Revere SBC	Fri 12/18/20	Fri 12/18/20	Designer Presentation to Revere SBC																		
12	MSBA Designer Selection Panel	Tue 1/19/21	Tue 1/19/21	MSBA Designer Selection Panel																		
13	MSBA DSP Interviews Top 3 ranked firms	Fri 2/5/21	Fri 2/5/21	MSBA DSP Interviews Top 3 ranked firms																		
14	Negotiate/Execute Design Services Contract	Mon 2/8/21	Fri 2/26/21	▾ Negotiate/Execute Design Services Contract																		
15	Designer Contract Received by MSBA	Fri 2/26/21	Fri 2/26/21	◆ Designer Contract Received by MSBA																		
16	<b>Feasibility Study</b>	<b>Mon 3/1/21</b>	<b>Fri 9/3/21</b>	▣ Feasibility Study																		
17	Develop Educational Program and Space Program	Mon 3/1/21	Fri 5/21/21	▾ Develop Educational Program and Space Program																		
18	School Committee Educational Program and Space Program Approval	Tue 6/15/21	Tue 6/15/21	School Committee Educational Program and Space Program Approval																		
19	MSBA Kickoff Meeting	Wed 3/10/21	Wed 3/10/21	◆ MSBA Kickoff Meeting																		
20	Chapter 74 and CTE Programs Viability Form	Mon 3/1/21	Thu 4/22/21	▾ Chapter 74 and CTE Programs Viability Form																		
21	Develop and Analyze Preliminary Options and Criteria	Mon 3/1/21	Fri 7/9/21	▣ Develop and Analyze Preliminary Options and Criteria																		
22	SBC Vote to Approve Submittal of PDP	Thu 7/1/21	Thu 7/1/21	SBC Vote to Approve Submittal of PDP																		



